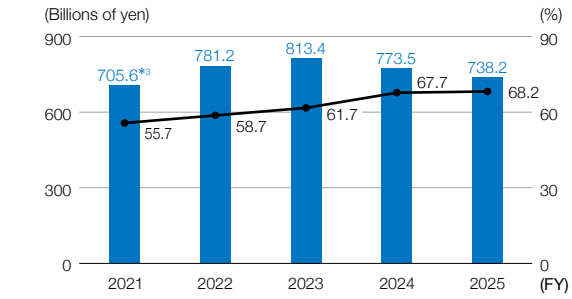
Performance Data

	2015	2016	2017	2018
Operating results (Millions of yen)				
Net sales	593,502	556,480	635,909	648,986
Operating profit	34,018	43,762	62,741	41,386
Ordinary profit	45,432	62,430	80,711	69,199
Profit (loss) attributable to owners of parent	34,134	48,013	60,531	55,000
Share of profit (loss) of entities accounted for using the equity method	16,683	21,125	18,277	28,408
EBITDA*1	74,631	89,407	108,807	97,668
Financial position (Millions of yen)				
Current assets	341,237	326,674	384,249	378,845
Total assets	739,582	738,188	785,687	804,038
Current liabilities	214,676	188,426	206,835	188,420
Net assets	423,135	473,370	519,144	553,282
Interest-bearing debt	181,427	118,713	106,964	95,751
Cash flows (Millions of yen)				
Operating cash flows	84,671	82,711	90,720	64,042
Investing cash flows	(31,922)	(31,119)	(33,614)	(42,761)
Financing cash flows	(47,335)	(60,217)	(33,038)	(31,396)
Cash and cash equivalents at end of period	75,828	67,177	90,304	80,379
Per-share data (Yen)				
Earnings per share (EPS)*2	153.85	221.83	281.39	257.46
Net assets per share*2	1,707.01	1,967.94	2,187.99	2,354.25

*1 EBITDA = Ordinary profit + Interest paid + Depreciation and amortization
*2 With an effective date of October 1, 2016, MGC conducted a reverse stock split for MGC's ordinary shares on a 2:1 basis. As a result, each amount per share in the above table is calculated by retroactive adjustment applying the above share consolidation to preceding periods as well.

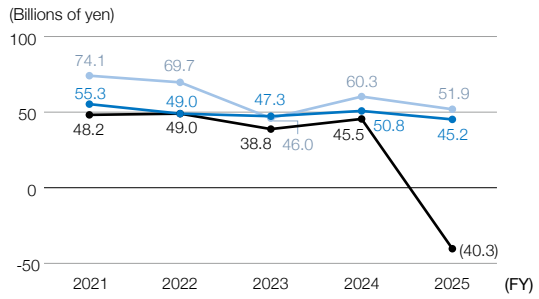
Net Sales, Overseas Net Sales Ratio



Net sales (left axis) — Overseas net sales ratio (right axis)

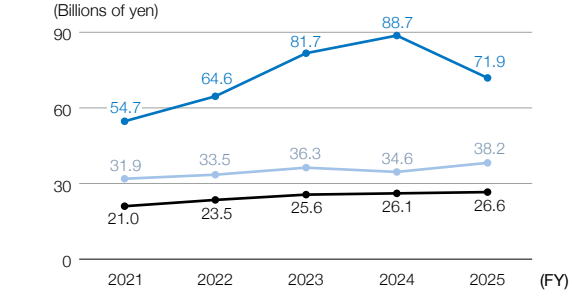
*3 MGC has applied the Accounting Standard for Revenue Recognition, etc., since fiscal 2021. The impact of the application of said standard is a decrease in net sales by ¥34.8 billion.

Operating Profit, Ordinary Profit, Profit (Loss) Attributable to Owners of Parent



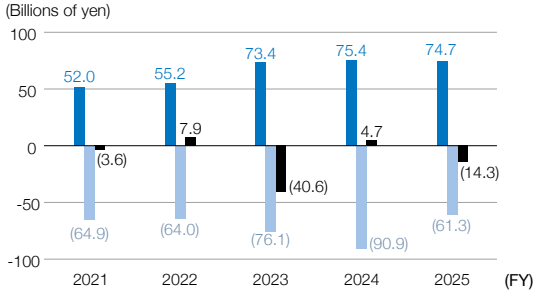
Operating profit — Ordinary profit — Profit (loss) attributable to owners of parent

Capital Expenditures, Depreciation and Amortization, Research and Development Costs



Capital expenditures — Depreciation and amortization
Research and development costs

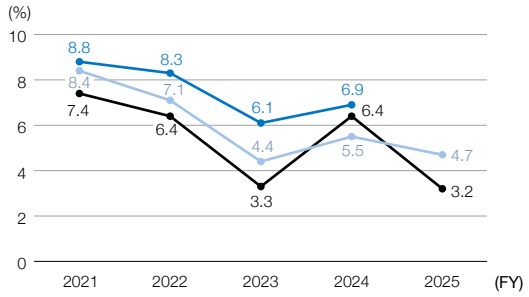
Cash Flows



Operating cash flows — Investing cash flows — Financing cash flows

2019	2020	2021	2022	2023	2024	**2025**	(FY)
613,344	595,718	705,656	781,211	813,417	773,591	**738,243**	
34,260	44,510	55,360	49,030	47,337	50,851	**45,293**	
31,116	50,240	74,152	69,764	46,040	60,316	**51,947**	
21,158	36,070	48,295	49,085	38,818	45,544	**(40,318)**	
(1,282)	5,162	14,883	17,546	(5,696)	10,956	**1,545**	
61,675	81,726	107,009	105,074	84,908	97,363	**92,892**	
358,669	402,141	452,210	483,249	463,148	460,268	**450,491**	
771,733	836,364	928,651	1,029,317	1,068,010	1,119,688	**1,113,040**	
163,574	167,947	198,969	220,442	241,480	274,929	**229,824**	
548,141	581,411	630,887	671,249	684,832	697,375	**679,550**	
74,713	98,476	117,650	166,944	173,002	213,976	**229,269**	
74,234	55,464	52,090	55,222	73,473	75,440	**74,726**	
(33,922)	(40,370)	(64,954)	(64,071)	(76,172)	(90,994)	**(61,311)**	
(49,563)	5,154	(3,666)	7,996	(40,689)	4,707	**(14,364)**	
70,043	91,075	92,257	101,185	65,397	56,985	**59,096**	
100.50	173.41	232.15	239.08	190.97	228.93	**(207.04)**	
2,368.11	2,520.34	2,733.86	2,970.07	3,284.96	3,431.90	**3,319.36**	

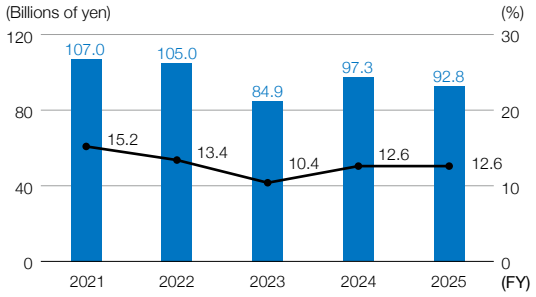
ROE, ROA, ROIC



— ROE (return on equity) — ROA (return on assets)
— ROIC (return on invested capital)

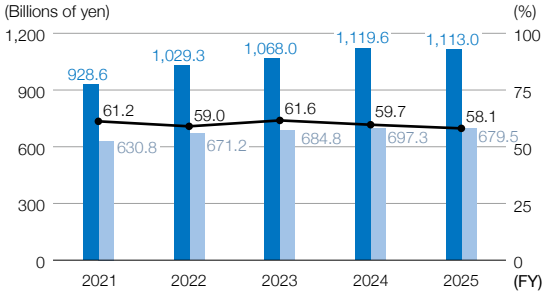
Notes: 1. ROIC = (Operating profit - Income taxes + Equity in earnings of affiliates) ÷ Invested capital
2. ROE for fiscal 2025 has been omitted due to the recording of a net loss.

EBITDA, EBITDA Margin



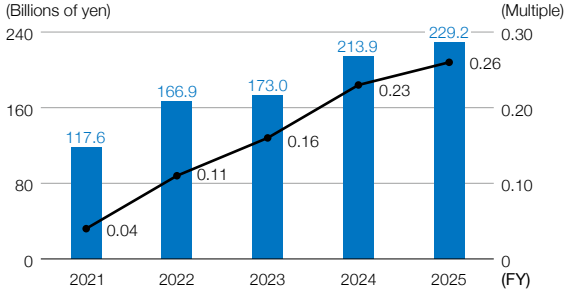
■ EBITDA (left axis) — EBITDA margin (right axis)

Total Assets, Net Assets, Equity Ratio



■ Total assets (left axis) ■ Net assets (left axis) — Equity ratio (right axis)

Interest-Bearing Debt, Net Debt to Equity Ratio



■ Interest-bearing debt (left axis) — Net debt to equity ratio (right axis)

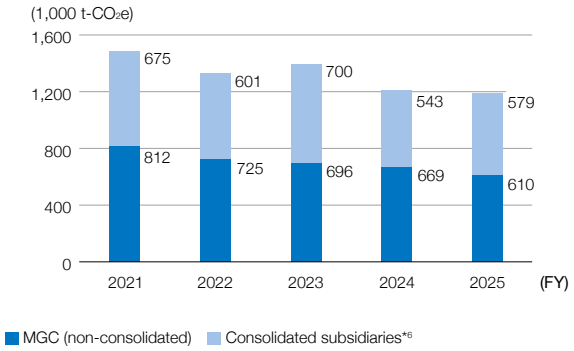
Performance Data

Please refer to the Sustainability website for details.
https://www.mgc.co.jp/eng/sustainability/

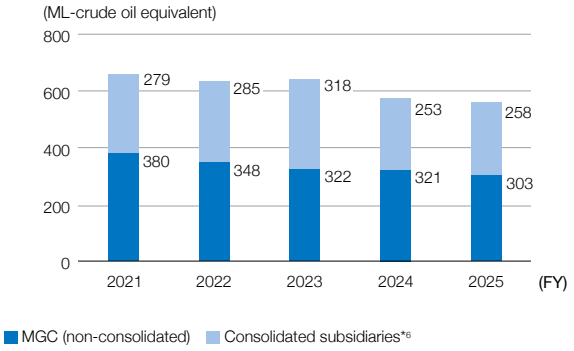
	2015	2016	2017	2018
Ratios (%)				
Operating profit margin	5.7	7.9	9.9	6.4
ROE (return on equity)	9.0	12.0	13.6	11.3
ROA (return on assets)	5.9	8.4	10.6	8.7
ROIC (return on invested capital)*4	7.0	9.6	12.1	9.5
Equity ratio	51.0	57.5	59.5	62.6
EBITDA margin	12.6	16.1	17.1	15.0
Others				
Capital expenditures (millions of yen)	30,512	35,010	30,959	39,279
Depreciation and amortization (millions of yen)	26,705	25,631	27,027	27,451
Research and development costs (millions of yen)	18,936	19,267	18,987	18,607
Number of employees (consolidated)	8,176	8,034	8,009	8,276
Work–life balance (MGC alone)				
Ratio of taking annual leave (%)	83.9	80.9	79.4	83.8
Average overtime and holidays worked per month (excluding management) (hours)	13.8	14.2	14.4	14.2
Environmental management				
GHG emissions*5,6 (1,000 t-CO_2e)	1,082	1,006	1,355	1,401
Energy use*5,6 (ML-crude oil equivalent)	463	452	628	614

*4 ROIC = (Operating profit - Income taxes + Equity in earnings of affiliates) ÷ Invested capital
*5 Including domestic consolidated subsidiaries from fiscal 2015–fiscal 2016 and overseas consolidated subsidiaries from fiscal 2017
*6 Scope of consolidated subsidiaries changed in fiscal 2021, fiscal 2023, and fiscal 2024

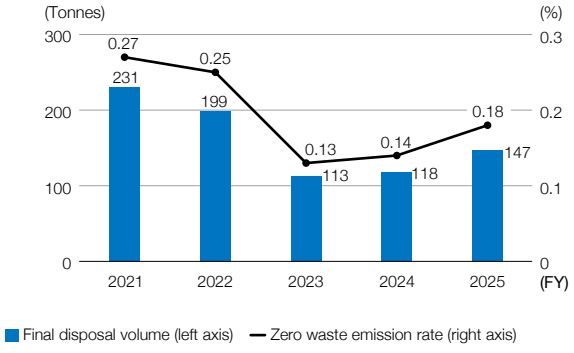
GHG Emissions



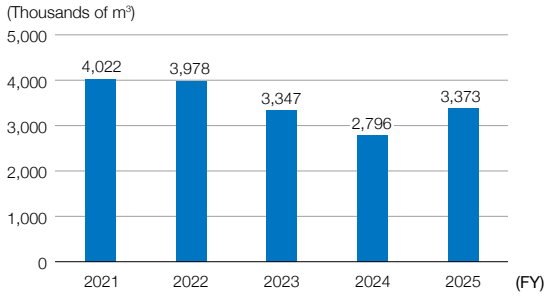
Energy Use



Final Disposal Volume and Zero Waste Emission Rate (Non-Consolidated)

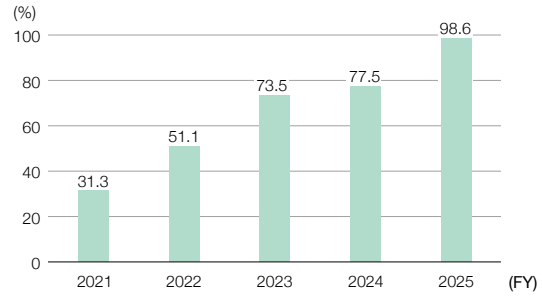


Water Consumption Amount (Non-Consolidated)

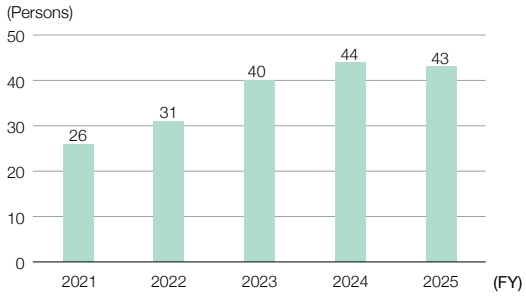


2019	2020	2021	2022	2023	2024	**2025**	(FY)
5.6	7.5	7.8	6.3	5.8	6.6	**6.1**	
4.3	7.1	8.8	8.3	6.1	6.9	**—**	
3.9	6.2	8.4	7.1	4.4	5.5	**4.7**	
3.6	6.2	7.4	6.4	3.3	6.4	**3.2**	
63.8	62.7	61.2	59.0	61.6	59.7	**58.1**	
10.1	13.7	15.2	13.4	10.4	12.6	**12.6**	
42,389	40,282	54,793	64,650	81,753	88,794	**71,922**	
29,591	30,686	31,999	33,565	36,304	34,672	**38,242**	
19,696	19,905	21,093	23,512	25,629	26,182	**26,636**	
8,954	8,998	9,888	10,050	7,918	8,146	**8,319**	
86.9	77.6	80.9	85.4	89.6	91.5	**92.5**	
13.6	12.9	14.6	14.8	14.4	14.6	**14.5**	
1,371	1,363	1,487	1,326	1,396	1,212	**1,188**	
652	576	660	633	640	574	**561**	

Ratio of Male Employees Taking Parental Leave (Non-Consolidated)



Number of Female Managerial Personnel (Non-Consolidated)



Evaluations from Society (As of June 30, 2026)

Inclusion in ESG Investment Indexes

FTSE4Good

FTSE JPX Blossom Japan Index

FTSE JPX Blossom Japan Sector Relative Index

2026 Sompo Sustainability Index

Morningstar Japan ex-REIT Gender Diversity Tilt (GENDi J)

S&P/JPX Carbon Efficient Index

2026 CONSTITUENT MSCI NIHONI ESG SELECT LEADERS INDEX

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External Evaluations

CDP Discloser 2025

CDP Climate Change: B
CDP Water Security: B

2026 健康経営優良法人 KENKO Investment for Health 大規模法人部門

Corporate Data

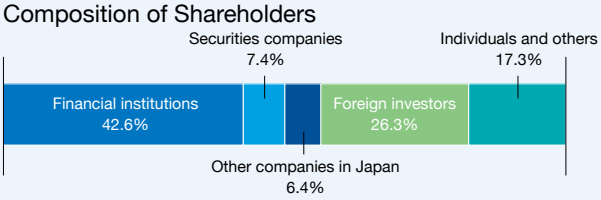
Corporate Information (As of March 31, 2026)

Company name	MITSUBISHI GAS CHEMICAL COMPANY, INC.
Address	Mitsubishi Building, 5-2 Marunouchi 2-chome, Chiyoda-ku, Tokyo 100-8324, Japan
Originally founded	January 15, 1918
Incorporated	April 21, 1951
Capital	¥41.97 billion
Fiscal year	April 1–March 31
Number of employees	2,562 (non-consolidated) 8,319 (consolidated)

Shareholder Information (As of March 31, 2026)

Listing	Tokyo Stock Exchange Prime Market
Securities code	4182
Total number of authorized shares	492,428,000
Number of outstanding shares	211,686,599
Stock transaction unit	100
Number of shareholders	42,563

Composition of Shareholders

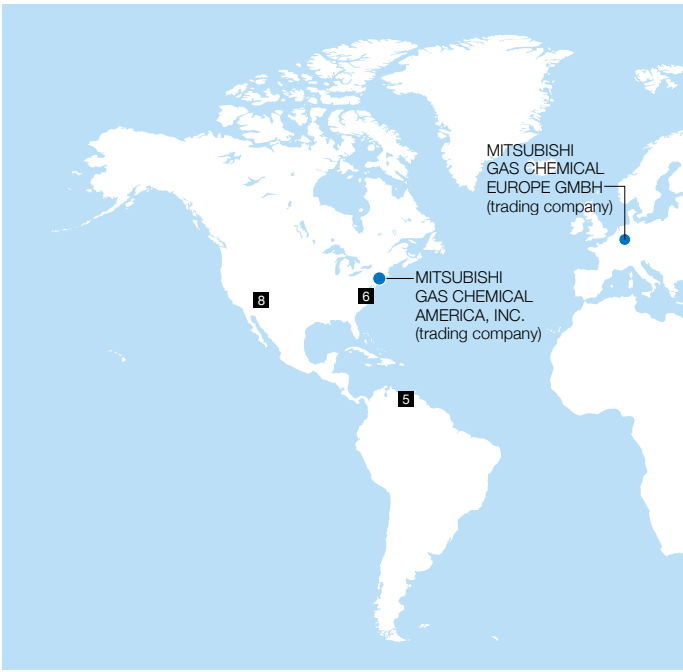


Shareholders (Top 10)

Name of shareholder	Investment in MGC	
	Number of shares held (thousands)	Percentage of total out-standing shares
The Master Trust Bank of Japan, Ltd. (Trust Account)	21,516	11.0
Custody Bank of Japan, Ltd. (Trust Account)	14,717	7.5
Meiji Yasuda Life Insurance Company	8,797	4.5
STATE STREET BANK AND TRUST COMPANY 505001	6,593	3.3
Nippon Life Insurance Company	5,858	3.0
National Mutual Insurance Federation of Agricultural Cooperatives	5,775	2.9
The Norinchukin Bank	5,026	2.5
JPMorgan Securities Japan Co., Ltd.	4,372	2.2
MSIP CLIENT SECURITIES	3,594	1.8
Morgan Stanley MUFG Securities Co., Ltd.	3,136	1.6

Notes: 1. MGC holds 16,945 thousand shares of treasury stock, which is not included in the above list of major shareholders.
2. Percentage of total outstanding shares does not include treasury stock.

Business Locations



Major Group Companies

Consolidated subsidiary Equity-method affiliate
Specialty Chemicals Business Green Energy & Chemicals Business

Overseas

1 AGELESS (THAILAND) CO., LTD.
(Manufacture of oxygen absorbers)

2 BRUNEI METHANOL COMPANY SDN. BHD.
(Manufacture and sale of methanol)

3 KOREA ENGINEERING PLASTICS CO., LTD.
(Manufacture and sale of polyacetal resins, etc.)

4 KOREA POLYACETAL CO., LTD.
(Sale of polyacetal resins)

5 METANOL DE ORIENTE, METOR, S.A.
(Manufacture and sale of methanol)

6 MGC ADVANCED POLYMERS, INC.
(Manufacture and sale of MX-Nylon)

7 MGC ELECTROTECHNO (THAILAND) CO., LTD.
(Manufacture of copper-clad laminates)

8 MGC PURE CHEMICALS AMERICA, INC.
(Manufacture and sale of super-pure hydrogen peroxide/ super-pure ammonium hydroxide/performance chemicals)

9 MGC PURE CHEMICALS SINGAPORE PTE. LTD.
(Manufacture and sale of super-pure hydrogen peroxide/ super-pure ammonium hydroxide/performance chemicals)

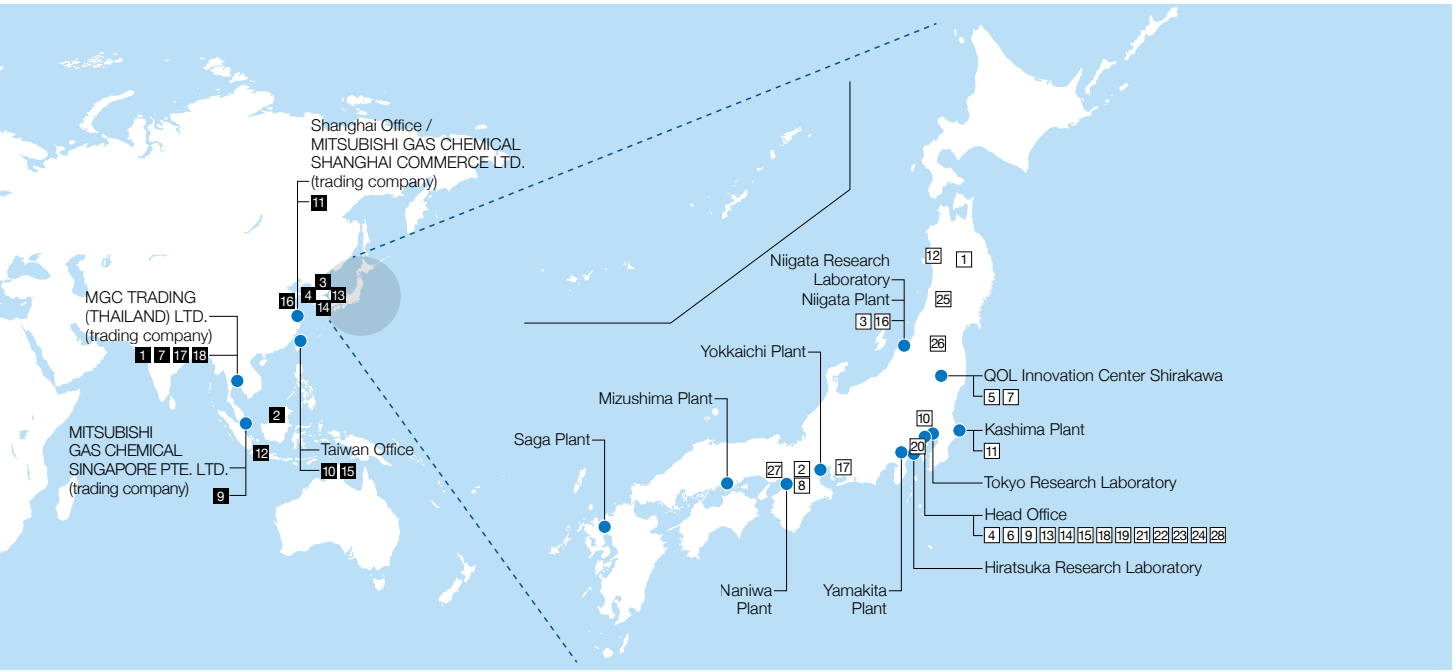
10 MGC PURE CHEMICALS TAIWAN, INC.
(Manufacture and sale of hydrogen peroxide/ super-pure hydrogen peroxide/performance chemicals)

11 MITSUBISHI GAS CHEMICAL ENGINEERING-PLASTICS (SHANGHAI) CO., LTD.
(Manufacture of polycarbonate resin)

12 PT PEROKSIDA INDONESIA PRATAMA
(Manufacture and sale of hydrogen peroxide)

13 SAMYANG KASEI CO., LTD.
(Manufacture of polycarbonate resin)

14 SAMYOUNG PURE CHEMICALS CO., LTD.
(Manufacture and sale of super-pure hydrogen peroxide/ performance chemicals)



15 TAI HONG CIRCUIT INDUSTRIAL CO., LTD.
(Manufacture and sale of printed circuit boards)

16 TAIXING MGC LINGSU CO., LTD.
(Manufacture and sale of hydrogen peroxide/ performance chemicals)

17 THAI POLYACETAL CO., LTD.
(Manufacture of polyacetal)

18 THAI POLYCARBONATE CO., LTD.
(Manufacture of polycarbonate resin)

Domestic

1 Appi Geothermal Energy Corporation
(Surveyance and development of geothermal energy resources and power supply business)

2 EIWA CHEMICAL IND. CO., LTD.
(Manufacture and sale of blowing agents)

3 MGC Advance Co., Ltd.
(Transportation, storage, manufacture, and sale of life science products, in addition to engineering maintenance)

4 MGC Woodchem Corporation
(Manufacture and sale of wood adhesives and formalins)

5 MGC AGELESS Co., Ltd.
(Manufacture and technical service for oxygen absorbers, etc.)

6 MGC ENERGY Company Limited
(Provision and sale of electricity)

7 MGC Electrotechno Co., Ltd.
(Manufacture of copper-clad laminates)

8 Otsuka-MGC Chemical Company, Inc.
(Manufacture and sale of hydrazine hydrate)

9 MGC Terminal Company, Inc.
(Storage terminal for methanol and chemicals)

10 MGC Filsheet Co., Ltd.
(Manufacture of polycarbonate sheets and films)

11 KYOUDOU KASANKASUISO CORP.
(Manufacture of hydrogen peroxide)

12 GRANOPT CO., LTD.
(Manufacture and sale of magneto-optic crystals)

13 Global Polyacetal Co., Ltd.
(Manufacture and sale of engineering plastics)

14 KOKUKA SANGYO CO., LTD.
(Shipping)

15 JSP CORPORATION
(Manufacture and sale of foamed plastic)

16 TOHO EARTHTECH, INC.
(Manufacture and sale of natural gas and iodine, seismic reinforcement work)

17 Toyo Kagaku Co., Ltd.
(Manufacture and sale of plastic injection molding)

18 Japan Saudi Arabia Methanol Company, Inc.
(Business administration for AR-RAZI)

19 Japan Trinidad Methanol Company, Inc.
(Investment in Trinidad and Tobago)

20 FUDOW COMPANY LTD.
(Manufacture and sale of thermoset resin molding compounds, thermoplastic resin molding, and various plastics)

21 Polyols Asia Company, Inc.
(Sale of polyhydric alcohols)

22 Mitsubishi Engineering-Plastics Corporation
(Manufacture and sale of polycarbonate resin)

23 Mitsubishi Gas Chemical Trading, Inc.
(Sale of chemicals, electronics materials, and engineering plastics)

24 MITSUBISHI GAS CHEMICAL NEXT COMPANY, INC.
(Manufacture and sale of fine chemicals, electronic products, and unsaturated polyester resins)

25 Yuzawa Geothermal Power Corporation
(Development and provision of geothermal energy resources)

26 Yonezawa Dia Electronics Co., Inc.
(Manufacture of mass molding laminates, process development)

27 RYODEN KASEI CO., LTD.
(Manufacture and sale of insulating materials)

28 Ryowa Enterprise Co., Ltd.
(Property management/business support)

MITSUBISHI GAS CHEMICAL COMPANY, INC.
Mitsubishi Building, 5-2 Marunouchi 2-chome,
Chiyoda-ku, Tokyo 100-8324
Investor Relations Department /
Sustainability Promotion Department, CSR & IR Division
Tel: +81-3-3283-5041 Fax: +81-3-3287-0833
https://www.mgc.co.jp/eng/

